

**Exhibit C**

**Beers Declaration**

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE**

In re:

AMYRIS, INC., *et al.*,

Debtors.<sup>1</sup>

Chapter 11

Case No. 23-11131 (TMH)

(Jointly Administered)

**Ref. Docket No. \_\_\_\_\_**

**DECLARATION OF LORIE R. BEERS IN SUPPORT OF DEBTORS' APPLICATION  
FOR ENTRY OF AN ORDER (I) AUTHORIZING  
THE RETENTION AND EMPLOYMENT  
OF INTREPID INVESTMENT BANKERS LLC  
AS INVESTMENT BANKER FOR THE DEBTORS  
AND DEBTORS IN POSSESSION, PURSUANT TO  
11 U.S.C. §§ 327(A) AND 328, *NUNC PRO TUNC* TO THE  
PETITION DATE; (II) WAIVING CERTAIN REQUIREMENTS  
IMPOSED BY LOCAL RULE 2016-2; AND (III) GRANTING RELATED RELIEF**

I, Lorie R. Beers, under penalty of perjury, declare as follows:

1. I am Managing Director and Head of Special Situations at Intrepid Investment Bankers LLC ("Intrepid"). Intrepid is the proposed investment banker to the above-captioned debtors and debtors in possession (collectively, the "Debtors"). I submit this declaration (this "Declaration") in support of the *Debtors' Application for Entry of an Order (I) Authorizing the Retention and Employment of Intrepid as Investment Banker for the Debtors and Debtors in Possession, Pursuant to 11 U.S.C. §§ 327(a) and 328, nunc pro tunc to the Petition Date; (II) Waiving Certain Requirements Imposed by Local Rule 2016-2; and (III) Granting Related Relief*, filed contemporaneously herewith (the "Application").<sup>2</sup>

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<sup>1</sup> A complete list of each of the Debtors in these Chapter 11 Cases may be obtained on the website of the Debtors' claims and noticing agent at <https://cases.stretto.com/Amyris>. The location of Debtor Amyris Inc.'s principal place of business and the Debtors' service address in these Chapter 11 Cases is 5885 Hollis Street, Suite 100, Emeryville, CA 94608.

<sup>2</sup> Capitalized terms used but not otherwise defined in this Declaration shall have the meanings ascribed to them in the Application.

2. Unless otherwise indicated, all facts set forth in this Declaration are based on my personal knowledge, my discussions with the Debtors' management and other professionals, members of the Intrepid team, or other interested parties, my review of relevant documents, or my opinion based upon my experience, knowledge, and information concerning the Debtors' operations and financial affairs. If called upon to testify, I would testify competently to the facts set forth in this Declaration. To the extent that any information disclosed herein requires subsequent amendment or modification upon Intrepid's completion of further analysis or as additional creditor information becomes available to it, one or more supplemental declarations will be submitted to the Court reflecting the same.

3. Intrepid has agreed to provide financial advisory and investment banking services to the Debtors pursuant to the terms and conditions set forth in that certain engagement letter between Intrepid and the Debtors, dated as of July 21, 2023, a copy of which is attached to the Application as **Exhibit B** (the "Engagement Agreement").

4. Intrepid is a specialty investment bank that provides M&A advisory, buy-side target search, capital advisory, and special situations advisory services to entrepreneur and family-owned companies, private equity sponsors, and major corporations, through dedicated banking teams with over four decades of deep industry sector experience. Intrepid is the advisory arm of Mitsubishi UFJ Financial Group, one of the largest financial organizations in the world. Intrepid is headquartered in Los Angeles, California, with offices in New York, Chicago, Charlotte, and Menlo Park.

5. Intrepid has a dedicated capital advisory group, whose special situations professionals have extensive expertise providing investment banking services to financially distressed companies, creditors, committees, equity holders, asset purchasers, and other

constituencies in reorganization proceedings and complex financial restructurings, both in and out of court. Intrepid's professionals have served as investment bankers and financial advisors in numerous chapter 11 cases, including but not limited to: *In re Tritex Int'l Inc.*, No. 23-10520 (TMH) (Bankr. D. Del. June 8, 2023) (advising debtor); *In re Watsonville Hosp. Corp.*, No. 21-51477 (Bankr. N.D. Cal. Dec. 5, 2021) (advising debtor); *In re Aluminum Shapes, LLC*, No. 21-16520 (JNP) (Bankr. D.N.J. Oct. 8, 2021) (advising debtor); *In re Garrett Motion Inc.*, No. 20-12212 (Bankr. S.D.N.Y. Feb. 5, 2021) (advising Official Equity Committee); *In re Carla's Pasta, Inc.*, No. 21-20111 (Bankr. D. Conn. Mar. 22, 2021) (advising debtors); *In re Mishti Holdings, LLC*, No. 1911813 (CSS) (Bankr. D. Del. Dec. 16, 2019) (advising debtors); *In re Sienna Biopharmaceuticals, Inc.*, No. 19-12051 (MFW) (Bankr. D. Del. Oct. 15, 2019) (advising debtor).

6. Moreover, the Debtors have employed Intrepid since July 21, 2023, during which time Intrepid professionals have worked closely with the Debtors' management and other professionals in preparing for these Chapter 11 Cases and have become familiar with the Debtors' business operations, capital structure, creditors, and other matters. Specifically, Intrepid assisted and advised the Debtors in connection with the Debtors' marketing and sale process in the time preceding the Petition Date.

7. Intrepid does not believe that the services that it will render on behalf of the Debtors in these Chapter 11 Cases will be duplicative of the services performed by any other professional, and Intrepid will work together with the other professionals retained by the Debtors to minimize and avoid duplication of services.

8. To check potential connections with the Debtors and other parties in interest in these Chapter 11 Cases, Intrepid searched to determine whether it had any relationships with the entities identified by the Debtors and its representatives as potential parties in interest listed on

**Schedule 1** hereto (the “Potential Parties in Interest”). Based on such review, Intrepid has determined that none of the Potential Parties in Interest were current or former investment banking clients of Intrepid within the past three years.

9. As part of its investment banking and financial advisory activities, Intrepid may be involved in numerous cases, proceedings, and transactions involving many different attorneys, accountants, investment bankers, and financial consultants, some of whom may represent claimants and parties in interest in these Chapter 11 Cases. Further, Intrepid may have in the past, and may in the future, advised or have been represented by several attorneys, law firms, and other professionals, some of whom may be involved in these Chapter 11 Cases. Finally, Intrepid may have in the past, and will likely in the future, be working with or against other professionals involved in these Chapter 11 Cases in matters wholly unrelated to these Chapter 11 Cases. Based upon my current knowledge of the professionals involved in these Chapter 11 Cases, and to the best of my knowledge, none of these business relationships constitute interests adverse to the interests of the Debtors’ estates or of any class of creditors or equity security holders in matters upon which Intrepid is to be employed, and none are in connection with these Chapter 11 Cases.

10. Intrepid may also represent, or may have represented, affiliates, equity holders, or sponsors of the Potential Parties in Interest. Certain of the Potential Parties in Interest may also be vendors or insurers of Intrepid or have other non-investment banking relationships with Intrepid. Intrepid may also represent, or may have represented in the past, committees or groups of lenders or creditors in connection with certain restructuring or refinancing engagements, which committees or groups include, or included, entities that appear on the Potential Parties in

Interest list. Intrepid believes that none of these business relationships constitute interests adverse to the interests of the Debtors' estates, and none are in connection with these Chapter 11 Cases.

11. The Debtors have numerous creditors and relationships with a large number of individuals and entities that may be parties in interest in these Chapter 11 Cases. Consequently, although every reasonable effort has been made to discover Intrepid's connections with the Potential Parties in Interest, Intrepid is unable to state with certainty whether any of its clients or an affiliated entity of a client holds a claim or otherwise is a party in interest in these Chapter 11 Cases. If Intrepid discovers any information that is contrary or pertinent to the statements made herein, Intrepid will promptly disclose such information to the Court.

12. Except as otherwise set forth herein, to the best of my knowledge, information, and belief, neither Intrepid nor any employee of Intrepid: (i) is a creditor, equity security holder, or an insider of the Debtors; or (ii) is or was, within two years before the Petition Date, a director, officer, or employee of any of the Debtors. In addition, none of the Intrepid professionals expected to assist the Debtors in these Chapter 11 Cases are related or connected to any United States Bankruptcy Judge for the District of Delaware, the United States Trustee for the District of Delaware (the "U.S. Trustee"), or any person employed in the office of the U.S. Trustee.

13. During the 90 days before the Petition Date, Intrepid was paid in the ordinary course certain fees and expenses due under the Engagement Agreement. Specifically, on August 2, 2023, the Debtors paid Intrepid an Initial Restructuring Fee of \$150,000 and on August 8, 2023, the Debtors paid Intrepid an expense advance of \$15,000. Intrepid will apply the expense advance first to any expenses incurred but not reimbursed prior to the Petition Date, and second to any expenses incurred after the Petition Date.

14. For the reasons set forth in this Declaration, Intrepid believes that it: (i) is a disinterested person as defined in the Bankruptcy Code; and (ii) does not hold or represent any interest adverse to the Debtors' estates.

15. The Fee and Expense Structure set forth in the Application is consistent with Intrepid's typical fee for work of this nature. The fees are set at a level designed to compensate Intrepid fairly for the work of its professionals and assistants and to cover fixed and routine overhead expenses. It is Intrepid's policy to charge its clients for all disbursements and expenses incurred in connection with its services.

16. It is not the general practice of investment banking firms to keep detailed time records similar to those customarily kept by attorneys. Intrepid's restructuring professionals, when formally retained in chapter 11 cases, and when required by local rules, do, and in these Chapter 11 Cases will, keep time records in half-hour increments describing their daily activities and the identity of persons who performed such tasks.

17. The Fee and Expense Structure is comparable to those generally charged by investment banking firms of similar stature to Intrepid and for comparable engagements, both in and out of court, and reflects a balance between a fixed, monthly fee, and contingent amounts that are tied to the consummation and closing of a transaction as contemplated in the Engagement Agreement.

18. The Engagement Agreement was negotiated at arm's length and in good faith, and I believe that the provisions contained therein are reasonable terms and conditions of Intrepid's employment by the Debtors. With respect to the Engagement Agreement's indemnification provisions, unlike the market for other professionals that a debtor or committee may retain, indemnification is a standard term of the market for investment bankers. Moreover,

the indemnity is comparable to those generally obtained by investment banking firms of similar stature to Intrepid and for comparable engagements, both in and out of court.

19. Other than as set forth above, there is no proposed arrangement between the Debtors and Intrepid for compensation to be paid in these Chapter 11 Cases. Intrepid has no agreement with any other entity to share any compensation received, nor will any be made, except as permitted under section 504(b)(1) of the Bankruptcy Code.

20. The foregoing constitutes the statement of Intrepid pursuant to section 504 of the Bankruptcy Code and Bankruptcy Rules 2014(a) and 5002.

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct.

Executed on August 24, 2023

/s/ Lorie R. Beers

Lorie R. Beers  
Managing Director  
Intrepid Investment Bankers LLC



**Schedule 1**

**Potential Parties in Interest**

NAME	TYPE
Foris,Ventures,LLC	5% or More Equity Holders
Chief Judge Laurie Selber Silverstein	Bankruptcy Judges
Judge Ashely M. Chan	Bankruptcy Judges
Judge Brendan L. Shannon	Bankruptcy Judges
Judge Craig T. Goldblatt	Bankruptcy Judges
Judge J. Kate Stickles	Bankruptcy Judges
Judge John T. Dorsey	Bankruptcy Judges
Judge Karen B. Owens	Bankruptcy Judges
Judge Mary F. Walrath	Bankruptcy Judges
Judge Thomas M. Horan	Bankruptcy Judges
Fenwick & West LLP	Bankruptcy Professionals
Goodwin Procter LLP	Bankruptcy Professionals
Latham & Watkins	Bankruptcy Professionals
Pachulski Stang Ziehl & Jones LLP	Bankruptcy Professionals
Paul Hastings	Bankruptcy Professionals
PwC	Bankruptcy Professionals
Stretto	Bankruptcy Professionals
Klee Tuchin Bogdanoff & Stern LLP	Bankruptcy Professionals
Bank of the West	Banks
Barclays	Banks
HSBC	Banks
J.P. Morgan SE	Banks
JPMorgan Chase Bank, N.A.	Banks
US Bank	Banks
U.S. Bank National Association, as Trustee for Convertible Notes	Bondholders - Indenture Trustee
AB Technologies LLC	Debtor or Debtor affiliate
Accessbio LLC	Debtor or Debtor affiliate
AMF Low Carbon, LLC	Debtor or Debtor affiliate
Amyris Bio Products Portugal, Unipessoal, Lda	Debtor or Debtor affiliate
Amyris Biotecnologia do Brasil Ltda	Debtor or Debtor affiliate
Amyris Clean Beauty Latam	Debtor or Debtor affiliate
Amyris Clean Beauty, Inc.	Debtor or Debtor affiliate
Amyris Eco-Fab LLC	Debtor or Debtor affiliate
Amyris Europe Trading B.V.	Debtor or Debtor affiliate
Amyris Fermentacao de Performance Ltda	Debtor or Debtor affiliate
Amyris Fuels, LLC	Debtor or Debtor affiliate
Amyris Purificacao de Performance do Brasil Ltda	Debtor or Debtor affiliate
Amyris Realsweet, LLC	Debtor or Debtor affiliate
Amyris UK Trading Limited	Debtor or Debtor affiliate
Amyris, Inc.	Debtor or Debtor affiliate
Amyris-Olika, LLC	Debtor or Debtor affiliate
Aprinova, LLC	Debtor or Debtor affiliate
Beauty Labs International Limited	Debtor or Debtor affiliate
Clean Beauty 4U LLC	Debtor or Debtor affiliate
Clean Beauty Collaborative, Inc.	Debtor or Debtor affiliate
DIPA Co., LLC	Debtor or Debtor affiliate
Ecofab, LLC	Debtor or Debtor affiliate
Interfaces Industria e Comercio de Cosméticos Ltda	Debtor or Debtor affiliate
MG Empower Limited	Debtor or Debtor affiliate

Novvi LLC	Debtor or Debtor affiliate
Onda Beauty Inc.	Debtor or Debtor affiliate
Total Amyris Biosolutions BV	Debtor or Debtor affiliate
Upland 1 LLC	Debtor or Debtor affiliate
Ana Dutra	Director (current)
Frank Kung	Director (current)
Geoffrey Duyk	Director (current)
Jim McCann	Director (current)
John Doerr	Director (current)
Julie Washington	Director (current)
Lisa Qi	Director (current)
Philip Eykerman	Director (former)
Patrick Yang	Director (former)
Ryan Panchadsaram	Director (current)
Steven Mills	Director (current)
M Freddie Reiss	Director (current)
Alexander MS, Ralph C.	Director (former)
Arnold Ph.D., Frances Hamilton	Director (former)
bin Khalifa Al Thani, Sheikh Abdullah	Director (former)
Blanch Ph.D., Harvey W.	Director (former)
Bohlmann Ph.D., Jörg	Director (former)
Boisseau, Philippe	Director (former)
Chua Ph.D., Nam-Hai	Director (former)
de Castro Reinach Ph.D., Fernando	Director (former)
de Oliveira Diniz, Paulo Sergio	Director (former)
Fenical, William H.	Director (former)
Georgiadis, Mary Margaret-Hastings	Director (former)
Goppelsroeder, Christoph G.	Director (former)
Heathcock Ph.D., Clayton H.	Director (former)
Keasling Ph.D., Jay D.	Director (former)
Levinson, Arthur D.	Director (former)
Martin Ph.D., Vincent	Director (former)
Melo, John G.	Director (former)
Newman, Jack D.	Director (former)
Ostrach J.D., Michael S.	Director (former)
Pichette, Patrick	Director (former)
Piwnica LLM, Carole Callebaut	Director (former)
Reiling, Kinkead Kinkead	Director (former)
Renninger Ph.D., Neil	Director (former)
Soares Portela, Mario Neutel	Director (former)
Williams, R. Neil	Director (former)
ACE American Insurance Company	Insurance
Everest Indemnity Insurance Company	Insurance
Federal Insurance Company	Insurance
Hiscox	Insurance
TDC National Assurance Company	Insurance
Travelers	Insurance
Underwriters at Lloyd's London	Insurance
3700 Highway 421 Owner LLC	Landlords
Design District Development Pa	Landlords
Emerystation Triangle, LLC	Landlords

ES East, LLC	Landlords
Holis R&D Associates	Landlords
Oak Plaza Associates (DEL), LLC	Landlords
Palm Beach Holdings 3940, LLC	Landlords
Park Wynwood LLC	Landlords
Anesma Group, LLC	Lenders
Anjo Ventures, LLC	Lenders
DSM Finance B.V.	Lenders
Foris Ventures, LLC	Lenders
Perrara Ventures, LLC	Lenders
Amyris, Inc. v. Lavvan, Inc.	Litigation
AO Representative Expense Fund, LLC,	Litigation
Austrade Inc.	Litigation
BaM Productions, Inc. v. Amyris Clean Beauty, Inc.	Litigation
Disruptional Ltd. and &Vest Beauty Labs LP v. Amyris, Inc.	Litigation
Ebates Performance Marketing Inc. dba Rakuten Rewards et al. v.	Litigation
IN RE AMYRIS, INC. Stockholder Derivative Litigation (Other Defendants: Melo, Doerr, Kung, Duyk, Mills and former D&Os)	Litigation
Jasmina Samardzic v. Amyris, Inc.	Litigation
Keith Jordan Bronsdon v. Amyris, Inc.	Litigation
Lavvan Inc. v. Amyris, Inc.	Litigation
Little Bear Studios v. Amyris Clean Beauty et al.	Litigation
Park Wynwood, LLC v. Amyris, Inc.	Litigation
PMG Worldwide LLC v. Amyris Clean Beauty, Inc	Litigation
Reid Architecture PLLC v. Amyris, Inc.	Litigation
Roth v. Foris Ventures, LLC et al.	Litigation
Strukmyer, LLC v. Amyris Clean Beauty, Inc.	Litigation
Velem LLC v. Amyris Clean Beauty, Inc.	Litigation
Wilkins Media, LLC, v. Amyris, Inc.	Litigation
Ziegelman et al. v. Amyris, Inc.	Litigation
Alvarez, Eduardo	Officer (current)
Dreyer CPA, Elizabeth E.	Officer (current)
Kieftenbeld, Hermanus	Officer (current)
Hughes, Anthony	Officer (former)
Kelsey, Nicole	Officer (former)
Melo, John G.	Officer (former)
Valiasek, Kathleen	Officer (former)
Accell Global Risk Solutions, Inc.	Ordinary Course Professionals
Accenture LLP	Ordinary Course Professionals
CFGH Holdings, LLC	Ordinary Course Professionals
Clark & Elbing LLP	Ordinary Course Professionals
Cowen & Company LLC	Ordinary Course Professionals
Deloitte Tax LLP	Ordinary Course Professionals
Duff & Phelps LLC	Ordinary Course Professionals
Global Retirement Partners, LLC	Ordinary Course Professionals
Hanson Bridgett LLP	Ordinary Course Professionals
Hulst & Handler LLP	Ordinary Course Professionals
Macias Gini & O'Connell LLP	Ordinary Course Professionals
Michael Herrinton	Ordinary Course Professionals

Oppenheimer & Co. Inc.	Ordinary Course Professionals
Shipman & Goodwin LLP	Ordinary Course Professionals
Squire Patton Boggs	Ordinary Course Professionals
Deloitte Consulting, LLP	Other Professionals
Fish & Richardson P.C.	Other Professionals
Gibson, Dunn & Crutcher LLP	Other Professionals
Macias Gini & O'Connell LLP	Other Professionals
Shearman & Sterling LLP	Other Professionals
US Environmental Protection Agency	Government/Regulatory Agencies
DEA	Government/Regulatory Agencies
Department of Agriculture	Government/Regulatory Agencies
EPA	Government/Regulatory Agencies
FDA	Government/Regulatory Agencies
Alabama Department of Revenue	Taxing Authorities
Brunswick County Revenue Dept.	Taxing Authorities
California Department of Tax	Taxing Authorities
City of Emeryville	Taxing Authorities
DC Treasurer	Taxing Authorities
Delaware Secretary of State	Taxing Authorities
HMRC Birmingham Stamp Office	Taxing Authorities
Internal Revenue Service Center	Taxing Authorities
NCDOR	Taxing Authorities
New York State Corporation Tax	Taxing Authorities
North Carolina Dept of Revenue	Taxing Authorities
North Carolina Secretary of State	Taxing Authorities
NYC Department of Finance	Taxing Authorities
Oklahoma Tax Commission - Franchise	Taxing Authorities
Pinheironeto Advogados	Taxing Authorities
State of California Franchise Tax Board	Taxing Authorities
State of New Jersey	Taxing Authorities
Texas Comptroller of Public Accts	Taxing Authorities
The Commonwealth of Massachusetts	Taxing Authorities
United States Small Business Admin	Taxing Authorities
United States Treasury	Taxing Authorities
Wyoming Department of Revenue	Taxing Authorities
ADL BIOPHARMA	Trade Vendors
Agilent Technologies Inc	Trade Vendors
Allog Transportes Internaciona	Trade Vendors
Allure Labs, Inc.	Trade Vendors
Avalara, Inc.	Trade Vendors
Berma LLC DBA NoGood	Trade Vendors
Bio Base Europe Pilot Plant	Trade Vendors
Capsum Inc.	Trade Vendors
CFGH Holdings, LLC	Trade Vendors
Cigna HealthCare	Trade Vendors
Colorado Quality Products, LLC	Trade Vendors
Cosmetix West	Trade Vendors
CPCneutek	Trade Vendors
DB Ventures Limited	Trade Vendors
DSM Nutritional Products Ltd	Trade Vendors
ECS Axxess Point LLC	Trade Vendors

Evonik Corporation	Trade Vendors
Facebook, Inc.	Trade Vendors
Folio3 Software Inc	Trade Vendors
Fusion Packaging, LLC	Trade Vendors
Global4PL Supply Chain Services	Trade Vendors
Hanft Ideas LLC	Trade Vendors
Hearst Magazine Media	Trade Vendors
JVN Entertainment INC	Trade Vendors
Little Bear Studios	Trade Vendors
Mass Construction Corporation	Trade Vendors
MuteSix, LLC	Trade Vendors
NB Ventures, Inc.	Trade Vendors
Nest-Filler USA	Trade Vendors
Outfront Media	Trade Vendors
PerkinElmer Informatics Inc.	Trade Vendors
Perpetua Labs, Inc.	Trade Vendors
Petty Cash Inc	Trade Vendors
Pinterest, Inc	Trade Vendors
PMG Worldwide, LLC	Trade Vendors
Quiet Logistics, Inc.	Trade Vendors
Rakuten Advertising	Trade Vendors
Renfield Manufacturing LLC	Trade Vendors
RR Donnelley & Sons Company	Trade Vendors
Sartorius Stedim North America	Trade Vendors
TargetCW	Trade Vendors
Todd Shemarya Artists, Inc.	Trade Vendors
Walmart Inc	Trade Vendors
Wiley Companies	Trade Vendors
Wisconsin BioProducts	Trade Vendors
World Wide Technology, LLC	Trade Vendors
Benjamin Hackman	U.S. Trustee Office
Christine Green	U.S. Trustee Office
Diane Giordano	U.S. Trustee Office
Dion Wynn	U.S. Trustee Office
Edith A. Serrano	U.S. Trustee Office
Hannah M. McCollum	U.S. Trustee Office
Holly Dice	U.S. Trustee Office
James R. O'Malley	U.S. Trustee Office
Jane Leamy	U.S. Trustee Office
Joseph Cudia	U.S. Trustee Office
Joseph McMahon	U.S. Trustee Office
Juliet Sarkessian	U.S. Trustee Office
Lauren Attix	U.S. Trustee Office
Linda Casey	U.S. Trustee Office
Linda Richenderfer	U.S. Trustee Office
Nyanquoi Jones	U.S. Trustee Office
Richard Schepacarter	U.S. Trustee Office
Rosa Sierra-Fox	U.S. Trustee Office
Shakima L. Dortch	U.S. Trustee Office
Timothy J. Fox, Jr.	U.S. Trustee Office
ACI FLORIDA POWER & LIGHT	Utilities

Advanced Chemical Transport Inc	Utilities
AT&T	Utilities
Brunswick County Public Utilities	Utilities
ConEdison	Utilities
Duke Energy	Utilities
East Bay Municipal Utility District	Utilities
GFL Environmental - Company	Utilities
M&M Sanitation Corporation	Utilities
NC Division of Waste Management	Utilities
Pacific Gas and Electric Company	Utilities
Piedmont Natural Gas	Utilities
Waste Management of Alameda County	Utilities
Waste Management of Alameda County	Utilities
Winters Bros Waste Systems	Utilities
U.S. Bank National Association, as Trustee for Convertible Notes	Top 30 Creditors
Palm beach Holdings 3940 LLC	Top 30 Creditors
Cosan US LLC	Top 30 Creditors
DB Ventures Ltd.	Top 30 Creditors
Epic W12 LLC	Top 30 Creditors
PMG Worldwide, LLC	Top 30 Creditors
Nikko Chemicals Co Ltd	Top 30 Creditors
Sartorius Stedim North America	Top 30 Creditors
Hearst Magazine Media	Top 30 Creditors
Wiley Companies	Top 30 Creditors
Park Wynwood, LLC	Top 30 Creditors
Allog Transportes Internaciona	Top 30 Creditors
Nest-Filler USA	Top 30 Creditors
ADL Biopharma	Top 30 Creditors
Cosmetix West	Top 30 Creditors
Evonik Corporation	Top 30 Creditors
Todd Shemarya Artists, Inc.	Top 30 Creditors
Allure Labs, Inc.	Top 30 Creditors
Shearman & Sterling LLP	Top 30 Creditors
Rakuten Advertising	Top 30 Creditors
ES East, LLC	Top 30 Creditors
Workday, Inc.	Top 30 Creditors
Nippon Surfactant Industries Co., Ltd (Nissa)	Top 30 Creditors
Gibson, Dunn & Crutcher LLP	Top 30 Creditors
Global4PL Supply Chain Services	Top 30 Creditors
Outfront Media	Top 30 Creditors
Northwest Comsmetics Labs	Top 30 Creditors
Muirisc, LLC	Lenders
Stewart Ward & Josephson LLP	Landlords
Shartsis Friese LLP	Landlords
Design District ERFR LLC & RFR Holding LLC	Landlords
TriStar Capital LLC	Landlords
McDermott Will & Emery LLP	Landlords
Weisman, Brodie, Starr & Margolies, P.A.	Landlords
Olshan Frome Wolosky LLP	Landlords
Design District Development Partners LLC	Landlords

Colliers International	Landlords
Calioppe Realty Associatees LLC	Landlords
Duane Ventures	Landlords
Chodosh Realty Services, Inc	Landlords
Flowing Water Creek, LLC	Landlords
CPI Hospitality LLC	Landlords
Epic W12 LLC	Landlords
Lachtman Cohen P.C	Landlords
Kaufman Friedman Plotnicki & Grun, LLP	Landlords
Crown Properties	Landlords
Larringa Sisters LLC	Landlords
Continental Real Estate Companies	Landlords
Goodwin Procter LLP	Lenders' Professionals
Troutman Pepper Hamilton Sanders LLP	Lenders' Professionals
Ankura	Bankruptcy Professionals
Phil Gund, Chief Restructuring Officer	Bankruptcy Professionals
Advanced Chemical Transport Inc	Utilities
AT&T Mobility LLC	Utilities
AT&T U-verse(SM)	Utilities
CloudWyze	Utilities
First Digital Communications, LLC	Utilities
Garratt-Callahan Company	Utilities
Linde Gas & Equipment Inc.	Utilities
Paxio Inc	Utilities
US Waste Industries, Inc.	Utilities
Verizon Wireless	Utilities
Deloitte Consulting, LLP	Ordinary Course Professionals
Fish & Richardson P.C.	Ordinary Course Professionals
Microsoft Corporation	Top 30 Creditors
Hollis R&D Associates	Top 30 Creditors
DSM USA	Top 30 Creditors